

**CERTIFIED PUBLIC ACCOUNTANT  
ADVANCED LEVEL 2 EXAMINATIONS  
A2.3 ADVANCED TAXATION  
DATE: TUESDAY, 26 MAY 2026  
MARKING GUIDE AND MODEL ANSWERS**

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## SECTION A

### QUESTION ONE

#### Marking guide

| Description                                                     | Marks     |
|-----------------------------------------------------------------|-----------|
| Business Reporting                                              | 0.5       |
| <b>Add not allowable Expenses</b>                               |           |
| Accrued salary                                                  | 1         |
| Office partitioning                                             | 1         |
| Depreciation                                                    | 0.5       |
| Capital expenditure                                             | 1         |
| Reserve allowance                                               | 1         |
| Provision for bad debts                                         | 1         |
| Withholding tax on public tender                                | 1         |
| Training and research                                           | 1         |
| Quarterly prepayment for the last 3 quarters                    | 1         |
| Communication cost                                              | 1         |
| Billboard                                                       | 1         |
| <b>Less allowable Expenses</b>                                  |           |
| VAT on Sales                                                    | 1         |
| Capital allowance                                               | 1         |
| Insurance                                                       | 1         |
| <b>Less non-taxable Income</b>                                  |           |
| Interest                                                        | 1         |
| Agriculture Income                                              | 1         |
| <b>Add other taxable Income</b>                                 |           |
| Agriculture Income                                              | 1         |
| Dividend                                                        | 1         |
| Branch Income                                                   | 1         |
| <b>Adjusted Taxable Income</b>                                  |           |
| <b>Working 1- Agriculture Income</b>                            |           |
| Agriculture Income (Gross)                                      |           |
| Less Exempted Income (12M)                                      | 1         |
| <b>Less allowable Expenses</b>                                  |           |
| Cost of seeds                                                   | 1         |
| Cost of fertilizers                                             | 1         |
| <b>Subtotal (a)</b>                                             | <b>22</b> |
| (b)                                                             |           |
| <b>Tax Implication</b>                                          |           |
| Tax Implication on Registering on the Rwanda Stock Exchange- 5% | 1         |
| Tax Implication on Exporting at least 50% of total sales- 15%   | 1         |
| <b>Applicable CIT rate- 10%</b>                                 | 1         |
| <b>Sub Total (b)</b>                                            | <b>3</b>  |
| (c)                                                             |           |
| Tax liability                                                   |           |
| Taxable Income                                                  |           |
| Tax @10%                                                        | 1         |

|                                                                                                                                                                                                                                           |          |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| <b>Less Relief</b>                                                                                                                                                                                                                        |          |
| Withholding tax on public tender                                                                                                                                                                                                          | 1        |
| Quarterly prepayment for the last 3 quarters                                                                                                                                                                                              | 1        |
| WHT on dividend                                                                                                                                                                                                                           | 1        |
| Income Tax (Mozambique)@30% (No DTR) Because absence of treaties                                                                                                                                                                          | 1        |
| Tax payable                                                                                                                                                                                                                               | 1        |
| <b>Sub Total (c)</b>                                                                                                                                                                                                                      | <b>6</b> |
| <b>(d)</b>                                                                                                                                                                                                                                |          |
| <b>i) Rejection of transaction value</b>                                                                                                                                                                                                  | <b>2</b> |
| <b>ii) Customs duties - transaction value of identical goods method</b>                                                                                                                                                                   |          |
| CIF customs value correctly converted                                                                                                                                                                                                     | 1        |
| Import duty                                                                                                                                                                                                                               | 1        |
| VAT base                                                                                                                                                                                                                                  | 1        |
| <b>iii) Transfer pricing - cost plus method</b>                                                                                                                                                                                           |          |
| Arm's length price correctly computed                                                                                                                                                                                                     | 1        |
| Correct conclusion                                                                                                                                                                                                                        | 1        |
| <b>iv) Double taxation risk and mitigation</b>                                                                                                                                                                                            |          |
| If RRA adjusts PharmaRw's profits upward and Country X does not make a corresponding downward (correlative) adjustment to PharmaCo Inc, the same USD 18,000 is taxed in both jurisdictions - economic double taxation correctly explained | 1        |
| One mitigation mechanism correctly stated                                                                                                                                                                                                 | 1        |
| <b>Sub Total (d)</b>                                                                                                                                                                                                                      | <b>9</b> |

## Model answers

(a)

|                                                                  |                  |                 |                  |
|------------------------------------------------------------------|------------------|-----------------|------------------|
| <b>ICL</b>                                                       |                  |                 |                  |
| Taxable Income for the year ended 31 <sup>st</sup> December 2023 |                  |                 |                  |
| <b>Description</b>                                               | <b>Working</b>   | <b>FRW'000'</b> | <b>FRW'000'</b>  |
| <b>Business Reporting</b>                                        |                  |                 | 3,440,000        |
| <b>Add not allowable Expenses</b>                                |                  |                 |                  |
| Accrued salary                                                   |                  | 70,000          |                  |
| Office partitioning                                              |                  | 80,000          |                  |
| Depreciation                                                     |                  | 200,000         |                  |
| Capital expenditure                                              |                  | 370,000         |                  |
| Reserve allowance                                                |                  | 172,000         |                  |
| Provision for bad debts                                          |                  | 2,000           |                  |
| Withholding tax on public tender                                 |                  | 12,000          |                  |
| Training and research                                            |                  | 89,000          |                  |
| Quarterly prepayment for the last 3 quarters                     |                  | 45,000          |                  |
| Communication cost                                               |                  | Allowed         |                  |
| Billboard-Marketing cost                                         |                  | 3,500           |                  |
|                                                                  |                  |                 | <b>1,043,500</b> |
| <b>Less allowable Expenses</b>                                   |                  |                 |                  |
| VAT on Sales                                                     | 6,500,000*18/118 | 991,525         |                  |
| Capital allowance                                                |                  | 123,000         |                  |
| Insurance                                                        | 500,000/5        | 100,000         |                  |

|                                 |                                                      |         |                    |
|---------------------------------|------------------------------------------------------|---------|--------------------|
|                                 |                                                      |         | <b>(1,214,525)</b> |
| <b>Less non-taxable Income</b>  |                                                      |         |                    |
| Interest                        | Exempted as per article 20 of income tax law of 2018 | 300,000 |                    |
| Agriculture Income              | W1                                                   | 55,000  |                    |
|                                 |                                                      |         | <b>(355,000)</b>   |
| <b>Add other taxable Income</b> |                                                      |         |                    |
| Agriculture Income              | W1                                                   | 22,500  |                    |
| Dividend                        | 67,000*100/92                                        | 72,826  |                    |
| Branch Income                   | 340,000*100/65                                       | 523,077 |                    |
|                                 |                                                      |         | <b>618,403</b>     |
| <b>Adjusted Taxable Income</b>  |                                                      |         | <b>3,532,378</b>   |

|                                        |                 |
|----------------------------------------|-----------------|
| <b>Working 1- Agriculture Income</b>   | <b>FRW'000'</b> |
| Agriculture Income (Gross)             | 55,000          |
| Less Exempted Income (12M)             | 12,000          |
|                                        | 43,000          |
| <b>Less allowable Expenses</b>         |                 |
| Cost of seeds                          | 12,000          |
| Cost of fertilizers                    | 8500            |
| <b>Taxable Income from agriculture</b> | <b>22,500</b>   |

(b)

1. Registering on the Rwanda Stock Exchange, where 35% of shares are traded to the public, will result in a 5% reduction in the Corporate Income Tax (CIT) rate (from 30% to 25%).
2. Exporting at least 50% of total sales will result in a 15% reduction in the CIT rate (from 30% to 15%).
3. Therefore, the applicable CIT rate is 10% (30% – 5% – 15%).

(c)

|                                              |                 |
|----------------------------------------------|-----------------|
| <b>Tax liability</b>                         | <b>FRW'000'</b> |
| Taxable Income                               | 3,532,378       |
| Tax @10%                                     | 353,238         |
| <b>Less Relief</b>                           |                 |
| Withholding tax on public tender             | 12,000          |
| Quarterly prepayment for the last 3 quarters | 45,000          |
| WHT on dividend                              | 5,826           |
| Income Tax (Mozambique)@30%                  | No DTR          |
| <b>Tax Payable</b>                           | <b>290,412</b>  |

#### d) i) Rejection of transaction value

Under the EAC Customs Valuation rules (based on the WTO Valuation Agreement), the primary basis for customs value is the transaction value (the price actually paid or payable). However, where buyer and seller are related persons, the customs authority may scrutinise whether the relationship influenced the price.

PharmaRw Ltd is 100% owned by PharmaCo Inc, making them related parties. The transfer price of USD 180,000 is USD 40,000 below the identical-goods market price of USD 220,000 CIF, providing RRA with grounds to conclude that the relationship influenced the price downward, thereby reducing the customs duty base. RRA is therefore entitled to reject the transaction value and substitute the transaction value of identical goods.

#### ii) Customs duties - identical goods method

|                                                          |                        |
|----------------------------------------------------------|------------------------|
| CIF customs value (identical goods benchmark)            | USD 220,000            |
| Convert to RWF (x 1,200)                                 | FRW 264,000,000        |
| <b>Import duty (25% x 264,000,000)</b>                   | <b>FRW 66,000,000</b>  |
| Excise duty base (264,000,000 + 66,000,000)              | FRW 330,000,000        |
| <b>Excise duty (10% x 330,000,000)</b>                   | <b>FRW 33,000,000</b>  |
| Port handling charges (500 kg x RWF 10)                  | FRW 5,000              |
| VAT base (264,000,000 + 66,000,000 + 33,000,000 + 5,000) | FRW 363,005,000        |
| <b>VAT (18% x 363,005,000)</b>                           | <b>FRW 65,340,900</b>  |
| <b>Total customs duties and taxes</b>                    | <b>FRW 164,345,900</b> |

#### iii) Transfer pricing - cost plus method

|                                                   |                    |
|---------------------------------------------------|--------------------|
| PharmaCo Inc cost of goods manufactured           | USD 120,000        |
| Arm's length mark-up (35% on cost: 35% x 120,000) | USD 42,000         |
| <b>Arm's length transfer price</b>                | <b>USD 162,000</b> |
| Actual transfer price charged                     | USD 180,000        |
| <b>Variance (overcharge above arm's length)</b>   | <b>USD 18,000</b>  |

**Conclusion:** The actual price of USD 180,000 exceeds the arm's length price of USD 162,000 by USD 18,000. PharmaRw has been overcharged by the parent company, inflating its deductible costs and reducing its Rwandan taxable income - a profit-shifting concern. RRA may make a downward adjustment to PharmaRw's costs (disallowing USD 18,000), thereby increasing its taxable profits.

#### iv) Double taxation risk and mitigation

**Risk:** If RRA adjusts PharmaRw's taxable profit upward by disallowing USD 18,000 of cost, PharmaRw pays additional corporate income tax in Rwanda on that amount. If Japan's tax authority does not make a corresponding downward (correlative) adjustment to PharmaCo Inc's profits, PharmaCo will also be taxed on the same USD 18,000 in Japan resulting in economic double taxation on the same income.

**Mitigation:** A Double Taxation Agreement (DTA) between Rwanda and Japan may require Japan's authority to make a corresponding adjustment (Article 9(2) of the OECD Model Convention), eliminating the double tax. Alternatively, a Mutual Agreement Procedure (MAP) under the DTA allows the competent authorities of both countries to negotiate and relieve the double tax.

## **SECTION B**

### **QUESTION TWO**

#### **Marking guide**

| <b>Description</b>                         | <b>Marks</b> |
|--------------------------------------------|--------------|
| <b>(a)</b>                                 |              |
| Basic Salary                               | 1            |
| Transport Allowance                        | 1            |
| Housing Allowance                          | 1            |
| 13 <sup>th</sup> Month Salary              | 1            |
| Bonus                                      | 1            |
| <b>Other Income</b>                        |              |
| Mission Allowance                          | 0.5          |
| Benefit on kind-Interest on loan           | 1.5          |
| Pension payment from Teganya               | 0.5          |
| Contribution to study loan                 | 0.5          |
| Interest from collective investment scheme | 0.5          |
| 5% of medical contribution                 | 0.5          |
| <b>Total Taxable Income</b>                |              |
| <b>PAYE</b>                                |              |
| 0-360,000                                  | 0.5          |
| 360,001-1,200,000                          | 0.5          |
| Above 1,200,001                            | 0.5          |
| <b>Statutory Deduction</b>                 |              |
| <b>1. RSSB</b>                             |              |
| Employer Contribution (TWCL)               | 1            |
| Employee Contribution (Peter Sadiki)       | 1            |
| <b>2. Maternity Leave</b>                  |              |
| Employer Contribution (TWCL)               | 1            |
| Employee Contribution (Peter Sadiki)       | 1            |
| <b>3. CBHI</b>                             |              |
| Gross Total Taxable Income                 |              |
| Less                                       |              |
| PAYE                                       |              |

|                                                   |           |
|---------------------------------------------------|-----------|
| RSSB                                              |           |
| Maternity Leave                                   |           |
| Study Loan                                        | 1         |
| Medical Insurance (5%*33.6M)                      | 1         |
| CBHI figure                                       | 0.5       |
| <b>Sub Total (a)</b>                              | <b>17</b> |
| <b>(b)</b>                                        |           |
| Award 1 mark for each responsibility, Max 3 marks | 3         |
| <b>Total</b>                                      | <b>20</b> |

## Model answers

(a)

|                                                                                 |                      |                     |
|---------------------------------------------------------------------------------|----------------------|---------------------|
| Peter Sakidi                                                                    |                      |                     |
| PAYE and statutory deductions for the year ended 31 <sup>st</sup> December 2025 |                      |                     |
| <b>Description</b>                                                              | <b>FRW (Monthly)</b> | <b>FRW (Annual)</b> |
| Basic Salary                                                                    | 2,800,000            | 33,600,000          |
| Transport Allowance                                                             | 196,000              | 2,352,000           |
| Housing Allowance                                                               | 224,000              | 2,688,000           |
|                                                                                 |                      | <b>38,640,000</b>   |
| 13 <sup>th</sup> Month Salary                                                   |                      | 3,220,000           |
| Bonus                                                                           |                      | 5,600,000           |
| <b>Other Income</b>                                                             |                      |                     |
| Mission Allowance                                                               |                      | Exempted            |
| Benefit in kind-Interest on loan                                                | W1                   | 1,000,000           |
| Pension payment from Teganya                                                    |                      | Exempted            |
| Contribution to study loan                                                      |                      | Exempted            |
| Interest from collective investment scheme                                      |                      | Exempted            |
| 5% of medical contribution                                                      |                      | Exempted            |
| <b>Total Taxable Income</b>                                                     |                      | <b>48,460,000</b>   |
| <b>Working 1: Interest Income</b>                                               |                      |                     |
| Loan                                                                            | 15,000,000           |                     |
| Interbank interest rate                                                         | 16%                  |                     |
| Months                                                                          | 5                    |                     |
| <b>Interest</b>                                                                 | <b>1,000,000</b>     |                     |
| <b>PAYE</b>                                                                     |                      |                     |
| 0-360,000                                                                       | 0%                   | -                   |
| 360,001-1,200,000                                                               | 20%                  | 168,000             |
| Above 1,200,001                                                                 | 30%                  | 14,178,000          |
|                                                                                 |                      | <b>14,346,000</b>   |

| Statutory Deduction          | Rate  | Base                     | Contribution |
|------------------------------|-------|--------------------------|--------------|
| <b>1. RSSB</b>               |       |                          |              |
| Employer Contribution (TWCL) | 5.00% | 48,460,000-<br>2,352,000 | 2,305,400    |

|                                      |            |                      |                |
|--------------------------------------|------------|----------------------|----------------|
| Employee Contribution (Peter Sadiki) | 3.00%      | 48,460,000-2,352,000 | 1,383,240      |
| <b>2. Maternity Leave</b>            |            |                      |                |
| Employer Contribution (TWCL)         | 0.30%      | 48,460,000-2,352,000 | 138,324        |
| Employee Contribution (Peter Sadiki) | 0.30%      | 48,460,000-2,352,000 | 138,324        |
| <b>3. CBHI</b>                       |            |                      |                |
| Employee Contribution (TWCL)         | 0.05%      |                      |                |
| <b>Base -Partial net</b>             |            |                      |                |
| Gross Total Taxable Income           | 48,460,000 |                      |                |
| <b>Less</b>                          |            |                      |                |
| PAYE                                 | 14,346,000 |                      |                |
| RSSB                                 | 1,383,240  |                      |                |
| Maternity Leave                      | 138,324    |                      |                |
| Study Loan                           | 1,800,000  |                      |                |
| Medical Insurance (5%*33.6M)         | 1,680,000  |                      |                |
| <b>Base</b>                          |            | <b>29,112,436</b>    | <b>145,562</b> |

(b)

Three key responsibilities of an employer regarding the management and taxation of employees' employment income are:

1. Withholding income tax (PAYE) and other statutory deductions from employees' salaries and other taxable benefits.
2. Remitting the withheld tax to the relevant tax authority within the required deadlines.
3. Maintaining accurate payroll records and providing employees with pay slips or statements showing salary, allowances, deductions, and taxes withheld.

### QUESTION THREE

Marking guide

| <b>Input VAT</b> |                       |              |
|------------------|-----------------------|--------------|
| <b>Date</b>      | <b>Description</b>    | <b>Marks</b> |
| 02/03/2026       | Import (W1)           | 0.5          |
| 03/03/2026       | Local products        | 0.5          |
| 04/03/2026       | Rent expenses         | 0.5          |
| 04/03/2026       | Electricity expenses  | 0.5          |
| 06/03/2026       | Salaries              | 0.5          |
| 10/03/2026       | Purchase of computers | 0.5          |
| 11/03/2026       | Purchase of shelters  | 0.5          |
| <b>Sub-Total</b> |                       | <b>3.5</b>   |

|                   |  |
|-------------------|--|
| <b>Output VAT</b> |  |
|-------------------|--|

| Date             | Description                     | Marks      |
|------------------|---------------------------------|------------|
| 03/03/2026       | Sales of cosmetics              | 0.5        |
| 07/03/2027       | Sales of wear to coop.          | 0.5        |
| 08/03/2026       | Order from Hotel                | 0.5        |
| 15/03/2026       | Shoes invoice to his friend     | 0.5        |
| 20/03/2026       | Consultant fees Reverse charge) | 0.5        |
| 25/03/2026       | Returned shoes                  | 0.5        |
| 23/03/2026       | Gift to his sisters             | 0.5        |
| <b>Sub Total</b> |                                 | <b>3.5</b> |

| Working 1- VAT on import  | Marks    |
|---------------------------|----------|
| Initial cost              |          |
| Undervaluation adjustment |          |
| Adjusted cost             | 1        |
| Transport                 | 1        |
| Insurance                 | 0.5      |
| CIF                       |          |
| Import duty (ID)          | 0.5      |
| Excise duty (ED)          | 1        |
| VAT                       | 1        |
| <b>Sub total</b>          | <b>5</b> |

|                                                     |          |
|-----------------------------------------------------|----------|
| (b)(i)                                              |          |
| Award 1 mark for each condition (Maximum 5 marks)   | 5        |
| (b)(ii)                                             |          |
| 1 mark for each Input VAT treated (Maximum 3 marks) | 3        |
| <b>Sub total</b>                                    | <b>8</b> |

Model answers

| VAT Computation |                       |            |                       |
|-----------------|-----------------------|------------|-----------------------|
| Input VAT       |                       |            |                       |
| Date            | Description           | Amount     | VAT                   |
| 02/03/2026      | Import (W1)           |            | 10,335,600            |
| 03/03/2026      | Local products        | 12,000,000 | 2,160,000             |
| 04/03/2026      | Rent expenses         | 1,000,000  | 180,000               |
| 04/03/2026      | Electricity expenses  | 800,000    | 144,000               |
| 06/03/2026      | Salaries              |            | No VAT                |
| 10/03/2026      | Purchase of computers | 1,200,000  | Exempted              |
| 11/03/2026      | Purchase of shelters  |            | No VAT (personal use) |
| <b>Total</b>    |                       |            | <b>12,819,600</b>     |

| Output VAT |                        |            |           |
|------------|------------------------|------------|-----------|
| Date       | Description            | Amount     | VAT       |
| 03/03/2026 | Sales of cosmetics     | 15,000,000 | 2,700,000 |
| 07/03/2027 | Sales of wear to coop. | 7,600,000  | 1,368,000 |

|              |                                 |            |                   |
|--------------|---------------------------------|------------|-------------------|
| 08/03/2026   | Order from Hotel                | 25,000,000 | 4,500,000         |
| 15/03/2026   | Shoes invoice to his friend     | 15,000,000 | 2,700,000         |
| 20/03/2026   | consultant fees Reverse charge) | 6,000,000  | 1,080,000         |
| 25/03/2026   | returned shoes                  | 2,500,000  | - 450,000         |
| 23/03/2026   | Gift to his sisters             | 650,000    | 117,000           |
| <b>Total</b> |                                 |            | <b>12,015,000</b> |

**VAT Refundable**= 12,015,000-12,819,600= - 804,600

| Working 1- VAT on import  | USD              | Exch. Rate | FRW        |
|---------------------------|------------------|------------|------------|
| Initial cost              | 20,000           |            |            |
| Undervaluation adjustment | 8,000            |            |            |
| Adjusted cost             | 28,000           | 1,450      | 40,600,000 |
| Transport                 | 1,900            | 1,450      | 2,755,000  |
| Insurance                 | 100              | 1,450      | 145,000    |
| CIF                       | 30,000           | 1,450      | 43,500,000 |
| Import duty (ID)          | CIF*Rate         | 20%        | 8,700,000  |
| Excise duty (ED)          | (CIF + ID)*Rate  | 10%        | 5,220,000  |
| VAT                       | (CIF+ID+ED)*Rate | 18%        | 10,335,600 |

### (b)(i)

#### Conditions for claiming pre-registration input VAT

Mukundwa can claim input VAT on goods and services incurred before VAT registration only if the following conditions are met:

##### For Goods:

1. The goods were acquired for the purpose of the business.
2. The goods were not sold or fully consumed before the date of VAT registration (they must still be in stock).
3. The VAT was incurred within four (4) years before the date of registration.

##### For Services:

1. The services were acquired for business purposes.
2. The services were supplied within six (6) months prior to VAT registration.

### (ii)

#### Computation of Input VAT claimable

##### 1) Raw materials purchased in January 2020

- Amount: FRW 30,000,000
- Status: **Fully consumed by May 2023**

**Not claimable** as goods were consumed before VAT registration.

##### 2) Goods purchased in September 2023

- Total purchase: FRW 120,000,000
- Remaining stock (Jan 2025): FRW 50,000,000 should be **claimable only on remaining stock**

**Input VAT: 50,000,000 × 18%= FRW 9,000,000**

### 3) Consultancy services (October 2024)

- Amount: FRW 6,000,000

#### Condition:

Services should have been supplied within six (6) months prior to VAT registration 2025, then here from October 2024 to January 2025, about 3 months.

Then, Input VAT to claim is  $\text{FRW } 9,000,000 \times 18\% = \text{FRW } 1,080,000$

**Total Input VAT Claimable** =  $\text{FRW } 9,000,000 + \text{FRW } 1,080,000 = \text{FRW } 10,080,000$

## QUESTION FOUR

### Marking guide

| Description                                                                                                                | Marks     |
|----------------------------------------------------------------------------------------------------------------------------|-----------|
| <b>Part (a)(i)</b>                                                                                                         |           |
| <b>Option 1-Purchase and resell</b>                                                                                        |           |
| Award 2 marks for calculation of revenue                                                                                   | 2         |
| Award 1 marks for total cost on option 1 (0.5 marks for Purchase and 0.5 marks for Transport cost)                         | 1         |
| Award 1 mark for correct profit on option 1                                                                                | 1         |
| Award 1 mark for correct tax on option 1                                                                                   | 1         |
| <b>Option 2-Produce Internally</b>                                                                                         |           |
| Award 4 marks for total cost on option 1 (0.5 marks for each raw material, operating, Training cost and capital allowance) | 2         |
| Award 1 mark for correct profit on option 1                                                                                | 1         |
| Award 1 mark for correct tax on option 1                                                                                   | 1         |
| <b>Best option</b>                                                                                                         |           |
| Award 1 mark for the best option recommended                                                                               | 1         |
| <b>Sub-total (a)</b>                                                                                                       | <b>10</b> |
| <b>Part (a)(ii)</b>                                                                                                        |           |
| Award 1 mark for each factor (2 marks on option 1 and maximum 4 marks for option 2)                                        | 6         |
| <b>Part (b)</b>                                                                                                            |           |
| Award 1 mark for each point, maximum 4 marks                                                                               | 4         |
| <b>Total Marks</b>                                                                                                         | <b>20</b> |

### Model answers

#### (a)(i) Recommendation based on Tax Impact

##### Step 1: Calculate Revenue (same for both options)

- Selling price = FRW 14,160 (VAT inclusive)
- VAT exclusive price =  $14,160 / 1.18 = 12,000$
- Quantity = 5,000 litres

**Revenue (VAT exclusive):** =  $12,000 \times 5,000 = 60,000,000$

## OPTION 1: BUY AND RESELL

### Costs

- Purchase cost =  $5,000 \times 3,500 = 17,500,000$
- Transport cost = 800,000

**Total Cost = 18,300,000**

**Profit** =  $60,000,000 - 18,300,000 = 41,700,000$

**Tax @30%** =  $41,700,000 \times 30\% = 12,510,000$

## OPTION 2: PRODUCE INTERNALLY

### Costs

- Raw materials =  $1,200 \times 5,000 = 6,000,000$
- Operating cost = 6,000,000
- Training cost = Exempted
- Capital allowance on Machine =  $(30,000,000 + 2,500,000) \times 25\% = 8,125,000$

**Total Deductible Cost** =  $6,000,000 + 6,000,000 + 8,125,000 = 20,125,000$

**Profit** =  $60,000,000 - 20,125,000 = 39,875,000$

**Tax @30%** =  $39,875,000 \times 30\% = 11,962,500$

### Comparison

| Option             | Profit     | Tax               |
|--------------------|------------|-------------------|
| Buy & resell       | 41,700,000 | <b>12,510,000</b> |
| Produce Internally | 38,000,000 | <b>11,962,500</b> |

### Conclusion (Tax Perspective)

To **produce internally** results in **lower tax liability** (FRW 11,962,500 vs 12,510,000).

### Recommendation:

If the objective is to **minimize tax liability**, MCL should choose to **produce Internally**.

### (a)(ii) Other Negative Factors to Consider

Even though tax is important, managers should also consider:

#### Option 1- Buy and resell

- Reliance on external supplier
- Risk of price changes or supply disruption

#### Option 2- Produce Internally

- **High Initial Investment Risk** (Buying the machine (FRW 30M) is costly and risk if future orders do not materialize)
- **Cash Flow Impact** (Internal production requires large upfront cash and may strain company liquidity)
- **Operational Risk** (Lack of experience in producing this new product and Possible inefficiencies or production failure)

- **Time Constraints** (Training and installation may delay delivery and buying externally is faster)
- **Quality Risk** (Internal production may not match required quality initially)
- **Maintenance Costs** (Future repair and maintenance cost)

(b)

To reduce both income tax liability and VAT payable legally, Mr. Rwankindo should consider the following:

### 1. Expansion to South Africa instead of Cameroon:

Mr. Rwankindo should prioritize opening a branch in South Africa because Rwanda and South Africa signed a Double Taxation Agreement (DTA) in 2021. This will help to:

- Avoid double taxation on the same profits in Rwanda and South Africa by allowing tax credits or exemptions for taxes paid in South Africa.
- **Conclusion:** The above makes South Africa more tax-efficient than Cameroon if no similar treaty exists.

### 2. Outsourcing Foreign Services:

- ✓ When services are outsourced from foreign consultants to a Rwandan business, imported services VAT (reverse charge VAT) may apply in Rwanda. This means Mr. Rwankindo may need to account for output VAT to the Rwanda Revenue Authority on services received from abroad, especially where such services are available locally in Rwanda.
- ✓ Therefore, using foreign consultants may increase VAT payable under reverse charge rules compared to using local consultants, where the business can claim input VAT, thereby reducing the net VAT payable.

## QUESTION FIVE

### Marking guide

| <b>Tax Base</b>                  |                    |                 |
|----------------------------------|--------------------|-----------------|
| <b>Description</b>               | <b>% of change</b> | <b>Tax base</b> |
| 2-floors residential apartment   | 0.5 marks          | 0.5 marks       |
| 4- floors residential apartment  | 0.5 marks          | 0.5 marks       |
| Commercial Building - Kibagabaga | 0.5 marks          | 0.5 marks       |
| Commercial Building - Kacyiru    | 0.5 marks          | 0.5 marks       |

| <b>1. Tax on building</b>        | <b>Tax Rate</b> | <b>Discount</b> | <b>Tax amount</b> |
|----------------------------------|-----------------|-----------------|-------------------|
| 2-floors residential apartment   | 0.5 marks       |                 | 0.5 marks         |
| 4- floors residential apartment  | 0.5 marks       | 0.5 marks       | 0.5 marks         |
| Commercial Building - Kibagabaga | 0.5 marks       |                 | 0.5 marks         |
| Commercial Building - Kacyiru    | 0.5 marks       |                 | 0.5 marks         |

| <b>2. Tax on plot of land</b>    |                 |                           |                   |
|----------------------------------|-----------------|---------------------------|-------------------|
| <b>Description</b>               | <b>Tax rate</b> | <b>Tax rate on excess</b> | <b>Tax amount</b> |
| 2-floors residential apartment   | 0.5 marks       |                           | 0.5 marks         |
| 4- floors residential apartment  | 0.5 marks       |                           | 0.5 marks         |
| Commercial Building - Kibagabaga | 0.5 marks       |                           | 0.5 marks         |
| Commercial Building - Kacyiru    | 0.5 marks       |                           | 0.5 marks         |

| <b>3. Tax on Rental Income</b>  | <b>Gross Rental Income</b> | <b>Less deemed expenses (50%)</b> | <b>Less Interest on Loan</b> | <b>Taxable Rental Income</b> |
|---------------------------------|----------------------------|-----------------------------------|------------------------------|------------------------------|
| 2-floors residential apartment  | 0.5 marks                  | 0.5 marks                         |                              | 0.5 marks                    |
| 4- floors residential apartment | 0.5 marks                  | 0.5 marks                         |                              | 0.5 marks                    |
| Commercial Building             | 0.5 marks                  | 0.5 marks                         |                              | 0.5 marks                    |

| <b>Tax on Rental Income</b> |             |                   |
|-----------------------------|-------------|-------------------|
| <b>Tax ban</b>              | <b>Rate</b> | <b>Tax amount</b> |
| 0-180,000                   | 0.5 marks   | 0.5 marks         |
| 180,001-1,000,000           | 0.5 marks   | 0.5 marks         |
| Above 1,000,001             | 0.5 marks   | 0.5 marks         |

### Model answers

Decentralized taxes are

1. Tax on building
2. Tax on plot of land
3. Rental Income Tax

### Calculation

| <b>Tax Base on building</b>      |                       |                                   |                    |                                                                |                 |
|----------------------------------|-----------------------|-----------------------------------|--------------------|----------------------------------------------------------------|-----------------|
| <b>Description</b>               | <b>Original Value</b> | <b>Additional/reduction value</b> | <b>% of change</b> | <b>Impact</b>                                                  | <b>Tax base</b> |
| 2-floors residential apartment   | 120,000,000           | 20,000,000                        | 17%                | Keep the original value as the appreciation did not exceed 20% | 120,000,000     |
| 4- floors residential apartment  | 200,000,000           | 40,000,000                        | 20%                | Keep the original value as the appreciation did not exceed 20% | 200,000,000     |
| Commercial Building - Kibagabaga | 150,000,000           | 30,000,000                        | 20%                | Keep the original value as the appreciation did not exceed 20% | 150,000,000     |

|                               |             |            |       |                                                                |             |
|-------------------------------|-------------|------------|-------|----------------------------------------------------------------|-------------|
| Commercial Building - Kacyiru | 220,000,000 | 30,000,000 | 13.6% | Keep the original value as the appreciation did not exceed 20% | 220,000,000 |
|-------------------------------|-------------|------------|-------|----------------------------------------------------------------|-------------|

| <b>Tax on building</b>            |              |             |                  |
|-----------------------------------|--------------|-------------|------------------|
| <b>Description</b>                | <b>Value</b> | <b>Rate</b> | <b>Tax</b>       |
| 2 storey Residential building     | 120,000,000  | 0.50%       | 600,000          |
| 4 storey Residential building     | 200,000,000  | 0.10%       | 200,000          |
| Commercial Building of Kibagabaga | 150,000,000  | 0.30%       | 450,000          |
| Commercial Building of Kacyiru    | 220,000,000  | 0.30%       | 660,000          |
| <b>Total tax on building</b>      |              |             | <b>1,910,000</b> |

| <b>2. Tax on plot of land</b>    |                           |                 |                           |                   |
|----------------------------------|---------------------------|-----------------|---------------------------|-------------------|
| <b>Description</b>               | <b>Area of plot in m2</b> | <b>Tax rate</b> | <b>Tax rate on excess</b> | <b>Tax amount</b> |
| 2-floors residential apartment   | 300                       | 250             | -                         | 75,000            |
| 4- floors residential apartment  | 500                       | 250             | 375                       | 150,000           |
| Commercial Building - Kibagabaga | 250                       | 250             | -                         | 62,500            |
| Commercial Building - Kacyiru    | 300                       | 250             | -                         | 75,000            |
| <b>Total</b>                     |                           |                 |                           | <b>362,500</b>    |

| <b>3. Tax on Rental Income</b>  | <b>Gross Rental Income</b> | <b>Less deemed expenses (50%)</b> | <b>Less Interest on Loan</b> | <b>Taxable Rental Income</b> |
|---------------------------------|----------------------------|-----------------------------------|------------------------------|------------------------------|
| 2-floors residential apartment  | 36,000,000                 | 18,000,000                        | 15,200,000                   | 2,800,000                    |
| 4- floors residential apartment | 84,000,000                 | 42,000,000                        | -                            | 42,000,000                   |
| Commercial Building             | 144,000,000                | 72,000,000                        | -                            | 72,000,000                   |
| <b>Total</b>                    | <b>264,000,000</b>         | <b>132,000,000</b>                | <b>15,200,000</b>            | <b>116,800,000</b>           |

| <b>Tax on Rental Income</b> |             |                   |
|-----------------------------|-------------|-------------------|
| <b>Tax band</b>             | <b>Rate</b> | <b>Tax amount</b> |
| 0-180,000                   | 0%          | -                 |
| 180,001-1,000,000           | 20%         | 164,000           |
| Above 1,000,001             | 30%         | 34,740,000        |
| <b>Total</b>                |             | <b>34,904,000</b> |

| <b>Total decentralized taxes</b> | <b>Tax amount</b> |
|----------------------------------|-------------------|
| Tax on building                  | 1,910,000         |
| Tax on plot of land              | 287,500           |
| Rental Income Tax                | 34,904,000        |
| <b>Total</b>                     | <b>37,101,500</b> |

**End of question paper**